

Genpact Reports Results for the First Quarter of 2009

May 5, 2009

First Quarter Revenues Grow 13%, Adjusted Income from Operations Increases 48%

NEW YORK--(BUSINESS WIRE)--May. 5, 2009-- Genpact Limited (NYSE:G), a leader in the globalization of services and technology and a pioneer in managing business processes for companies around the world, today announced financial results for the first quarter ended March 31, 2009.

Key Financial Results

- -- Revenues were \$265.8 million, up 13% from \$234.6 million in the first guarter of 2008.
- -- Net income attributable to Genpact Limited common shareholders was \$30.0 million, up 52% from \$19.7 million in the first quarter of 2008; net income margin for the first quarter of 2009 was 11.3%, up from 8.4% in the first quarter of 2008.
- -- Diluted earnings per common share attributable to Genpact Limited common shareholders were \$0.14, up from \$0.09 per share in the first quarter of 2008
- -- Adjusted income from operations increased 48% to \$42.1 million compared to \$28.4 million in the first quarter of 2008.
- -- Adjusted income from operations margin was 15.9%, up from 12.1% in the first quarter of 2008.
- -- Adjusted diluted earnings per share attributable to Genpact Limited common shareholders were \$0.18, up from \$0.15 in the first quarter of 2008.

Pramod Bhasin, Genpact's President and CEO said, "Genpact completed the first quarter of 2009 with solid performance, including growth in revenue, income from operations and margin, in what remains a very tough economic environment. Revenue increased 13% year-over-year to \$266 million, reflecting expansion in our GE and Global Client businesses, as well across geographic regions. Because we anticipated some of the economic challenges last year, we were able to put aggressive cost reduction measures in place early, which contributed to a 374 basis point improvement in our adjusted income from operations margin from the first quarter of 2008. We expect many of these cost measures to be sustainable through 2009, enabling us to stay ahead of the game."

Revenues from clients other than GE, which Genpact refers to as Global Client revenues, grew 28% over the first quarter of 2008, demonstrating Genpact's ability to continue to grow with its clients even during challenging economic times. Revenues from Global Clients now represent more than 58% of Genpact's total revenues, with the remaining 42% of revenues coming from GE. GE revenues continue to grow on an absolute basis, and increased 5% over the first quarter of 2008, adjusted for dispositions by GE.

Approximately 83% of Genpact's revenues for the quarter came from business process services, up from 78% for the first quarter of 2008, while revenues from IT services were approximately 17% of total revenues for the first quarter of 2009.

In the first quarter of 2009, 36 client relationships each accounted for \$5 million or more of Genpact's revenues in the last twelve months, up from 29 such relationships at the end of 2008. Of those, four client relationships each accounted for \$25 million or more of Genpact's revenues in the last twelve months. Genpact believes that several of the remaining 32 clients accounting for \$5 million or more of its revenues over the last twelve months, as well as some of its new clients, can each eventually grow to \$25 million or more in annual revenues.

As of March 31, 2009, Genpact had approximately 36,500 employees worldwide, an increase from 34,300 as of March 31, 2008. Genpact's employee attrition rate for the quarter, measured from day one of employment was 21%, down from 24% for the same period in 2008. Genpact's attrition rate would be 18% if measured after six months of employment, as many of Genpact's competitors do. Revenue per employee increased to \$30,300 from \$29,000 in the first quarter of 2008.

Genpact generated \$19 million of cash flow from operations in the first quarter of 2009, down from \$21 million in the first quarter of 2008. The year-over-year decline was primarily due to one-time items relating to the earn-out payment owed to the sellers of the SAP business Genpact purchased in 2007 and certain advance tax payments to be recovered later this year. Excluding such items, cash flow from operations increased to \$25 million. Genpact has a strong balance sheet, with approximately \$348 million in Cash and Cash Equivalents, Short Term Investments and Short Term Deposits.

Bhasin continued, "We are proud of our accomplishments this quarter. Given the ongoing economic uncertainty, we continue to expect annual revenue growth of 10% to 15%, from a base of \$1.04 billion in 2008, and adjusted income from operations margin of 16% to 17%."

Conference Call

Genpact management will host a conference call beginning at 8:00 a.m. EDT on May 5, 2009 to discuss the company's performance for the first quarter of fiscal 2009. To participate, callers can dial 1 (866) 730-5764 from within the U.S. or 1 (857) 350-1588 from any other country. Thereafter, callers will be prompted to enter the participant passcode, which is 80700004.

For those who cannot participate in the call, a replay and podcast will be available on Genpact's website, www.genpact.com, after the end of the call. A transcript of the call will also be made available on Genpact's website.

About Genpact

Genpact is a leader in the globalization of services and technology and a pioneer in managing business processes for companies around the world. Genpact combines process expertise, information technology and analytical capabilities with operational insight and experience in diverse industries to provide a wide range of services using its global delivery platform. Genpact helps companies improve the ways in which they do business by applying Six Sigma and Lean principles plus technology to continuously improve their business processes. Genpact operates service delivery centers in India, China, Hungary, Mexico, Morocco, the Philippines, Poland, the Netherlands, Romania, Spain, Guatemala and the United States. For more information, see our website at: www.genpact.com.

Safe Harbor

This press release contains certain statements concerning our future growth prospects and forward-looking statements, as defined in the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. These statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those in such forward-looking statements. These risks and uncertainties include but are not limited to a slowdown in the economies and sectors in which our clients operate, a slowdown in the BPO and IT Services sectors, the risks and uncertainties arising from our past and future acquisitions, our ability to manage growth, factors which may impact our cost advantage, wage increases, our ability to attract and retain skilled professionals, risks and uncertainties regarding fluctuations in our earnings, general economic conditions affecting our industry as well as other risks detailed in our reports filed with the U.S. Securities and Exchange Commission, including Genpact's Annual Report on Form 10-K. These filings are available at www.sec.gov. Genpact may from time to time make additional written and oral forward-looking statements, including statements contained in our filings with the Securities and Exchange Commission and our reports to shareholders. Although Genpact believes that these forward-looking statements are based on reasonable assumptions, you are cautioned not to put undue reliance on these forward-looking statements, which reflect management's current analysis of future events. Genpact does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of Genpact.

GENPACT LIMITED AND ITS SUBSIDIARIES

Consolidated Balance Sheets

(Unaudited)

(In thousands, except per share data)

| | As of December 31, 2008 | As of March 31, 2009 |
|---|-------------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 184,050 | \$ 210,708 |
| Short term investments | 141,662 | 118,358 |
| Accounts receivable, net | 140,504 | 141,878 |
| Accounts receivable from a significant shareholder, net | 88,793 | 92,550 |
| Short term deposits with a significant shareholder | 59,332 | 19,425 |
| Deferred tax assets | 38,629 | 48,442 |
| Due from a significant shareholder | 1,428 | 3,492 |
| Prepaid expenses and other current assets | 89,936 | 97,401 |
| Total current assets | 744,334 | 732,254 |
| Property, plant and equipment, net | 174,266 | 167,808 |
| Deferred tax assets | 111,002 | 128,953 |
| Investment in equity affiliates | 970 | 686 |
| Customer-related intangible assets, net | 56,858 | 48,939 |
| Other intangible assets, net | 5,309 | 3,837 |
| Goodwill | 531,897 | 502,533 |
| Other assets | 71,690 | 72,476 |
| Total assets | \$ 1,696,326 | \$ 1,657,486 |

GENPACT LIMITED AND ITS SUBSIDIARIES

Consolidated Balance Sheets

(Unaudited)

(In thousands, except per share data)

| | As of December 31, 2008 | As of March 31, 2009 |
|--|-------------------------|----------------------------|
| Liabilities and shareholders' equity | | |
| Current liabilities | | |
| Short-term borrowings | \$ 25,000 | \$ 25,000 |
| Current portion of long-term debt | 29,539 | 34,572 |
| Current portion of capital lease obligations | 41 | 34 |
| Current portion of capital lease obligations payable to a significant shareholder | 1,968 | 1,831 |
| Accounts payable | 8,377 | 9,903 |
| Income taxes payable | 2,081 | 17,005 |
| Deferred tax liabilities | 12 | 142 |
| Due to a significant shareholder | 9,832 | 8,162 |
| Accrued expenses and other current liabilities | 349,761 | 354,775 |
| Total current liabilities | \$ 426,611 | \$ 451,424 |
| Long-term debt, less current portion | 69,665 | 59,756 |
| Capital lease obligations, less current portion | 82 | 73 |
| Capital lease obligations payable to a significant shareholder, less current portion | 4,259 | 3,662 |
| Deferred tax liabilities | 10,174 | 7,549 |
| Due to a significant shareholder | 7,322 | 9,701 |
| Other liabilities | 333,847 | 347,259 |
| Total liabilities | \$ 851,960 | \$ 879,424 |
| Shareholders' equity | | |
| Preferred shares, \$0.01 par value, 250,000,000 authorized, none issued | _ | _ |
| Common shares, \$0.01 par value, 500,000,000 authorized, 214,560,620 and 214,684,551 issued and outstanding as of December 31, 2008 and March 31, 2009, respectively | 2,146 | 2,147 |
| Additional paid-in capital | 1,030,304 | 1,035,547 |
| Retained earnings | 151,610 | 181,569 |
| Accumulated other comprehensive income (loss) | (342,267) | (443,759) |
| Genpact Limited total shareholders' equity | 841,793 | 775,504 |
| Noncontrolling interest | 2,573 | 2,558 |
| Total equity | 844,366 | 778,062 |
| Commitments and contingencies | | |
| Total liabilities, minority interest and shareholders' equity | \$ 1,696,326 | \$ 1,657,486 |

GENPACT LIMITED AND ITS SUBSIDIARIES

Consolidated Statements of Income

(Unaudited)

(In thousands, except per share data)

| | Three months ended March 31, | |
|--|------------------------------|------------|
| | 2008 | 2009 |
| Net revenues | | |
| Net revenues from services — significant shareholder | \$ 114,323 | \$ 112,021 |
| Net revenues from services — others | 120,303 | 153,812 |
| Total net revenues | 234,626 | 265,833 |
| Cost of revenue | | |
| Services | 146,081 | 163,719 |
| Total cost of revenue | 146,081 | 163,719 |
| Gross profit | 88,545 | 102,114 |

| Operating expenses: | | |
|---|---|---|
| Selling, general and administrative expenses | 62,137 | 63,857 |
| Amortization of acquired intangible assets | 10,224 | 6,869 |
| Other operating (income) expense, net | (1,138) | (1,713) |
| Income from operations | \$ 17,322 | \$ 33,101 |
| Foreign exchange (gains) losses, net | (6,715) | (2,805) |
| Other income (expense), net | 1,874 | 1,072 |
| Other income (expense), her | 1,074 | 1,072 |
| Income before share of equity in (earnings) loss of affiliates and income tax expense (benefit) | 25,911 | 36,978 |
| Equity in (gain) loss of affiliates | 210 | 230 |
| Income tax expense (benefit) | 3,166 | 4,872 |
| Net Income | \$ 22,535 | \$ 31,876 |
| | | |
| Net income attributable to noncontrolling interest | 2 842 | 1 917 |
| Net income attributable to noncontrolling interest Net income attributable to Genpact Limited common shareholders | 2,842 \$ 19,693 | 1,917 \$ 29,959 |
| Net income attributable to Genpact Limited common shareholders | \$ 19,693 | \$ 29,959 |
| Net income attributable to Genpact Limited common shareholders Net income available to Genpact Limited common shareholders | • | • |
| Net income attributable to Genpact Limited common shareholders | \$ 19,693 | \$ 29,959 |
| Net income attributable to Genpact Limited common shareholders Net income available to Genpact Limited common shareholders Earnings per common share attributable to Genpact Limited common shareholders — | 19,693 | \$ 29,959 29,959 |
| Net income attributable to Genpact Limited common shareholders Net income available to Genpact Limited common shareholders Earnings per common share attributable to Genpact Limited common shareholders — Basic | \$ 19,693 19,693 \$ 0.09 \$ 0.09 | \$ 29,959 29,959 \$ 0.14 |
| Net income attributable to Genpact Limited common shareholders Net income available to Genpact Limited common shareholders Earnings per common share attributable to Genpact Limited common shareholders — Basic Diluted | \$ 19,693 19,693 \$ 0.09 \$ 0.09 | \$ 29,959 29,959 \$ 0.14 |
| Net income attributable to Genpact Limited common shareholders Net income available to Genpact Limited common shareholders Earnings per common share attributable to Genpact Limited common shareholders — Basic Diluted Weighted average number of common shares used in computing earnings (loss) per common share — | \$ 19,693 19,693 \$ 0.09 \$ 0.09 | \$ 29,959 29,959 \$ 0.14 \$ 0.14 |

GENPACT LIMITED AND ITS SUBSIDIARIES

Consolidated Statements of Cash Flows

(Unaudited)

(In thousands)

| | Three months 6 | ended March 31, 2009 |
|--|----------------|-------------------------|
| Operating activities | | |
| Net income attributable to Genpact Limited common shareholders | \$ 19,693 | \$ 29,959 |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities: | | |
| Depreciation and amortization | 16,921 | 12,366 |
| Amortization of debt issue costs | 168 | 149 |
| Amortization of acquired intangible assets | 10,482 | 7,020 |
| Loss (gain) on sale of property, plant and equipment, net | (50) | 29 |
| Provision for doubtful receivables | 950 | 1,858 |
| Provision for mortgage loans | 580 | - |
| Unrealized (gain) loss on revaluation of foreign currency asset/liability | (5,476) | (2,845) |
| Equity in loss of affiliates | 210 | 230 |
| noncontrolling interest | 2,842 | 1,917 |
| Share-based compensation expense | 3,927 | 4,660 |
| Deferred income taxes | (7,099) | (9,302) |
| Change in operating assets and liabilities: | | |
| Increase in accounts receivable | (16,573) | (8,101) |
| Increase in other assets | (10,002) | (20,689) |
| Increase in accounts payable | 860 | 1,430 |
| Decrease in accrued expenses and other current liabilities | (12,610) | (16,052) |
| Increase in income taxes payable | 9,436 | 15,633 |
| Increase in other liabilities | 6,638 | 505 |

| Net cash provided by operating activities | \$ 20,897 | \$ 18,767 |
|---|-------------|------------|
| Investing activities | | |
| Purchase of property, plant and equipment | (18,057) | (13,495) |
| Proceeds from sale of property, plant and equipment | 329 | 648 |
| Investment in affiliates | - | - |
| Purchase of short term investments | - | (37,167) |
| Proceeds from sale of short term investments | - | 60,478 |
| Short term deposits placed with significant shareholder | (42,150) | (49,030) |
| Redemption of short term deposits with significant shareholder | 42,906 | 86,823 |
| Payment for business acquisition | - | (20,196) |
| Net cash provided (used) in investing activities | \$ (16,972) | \$ 28,061 |
| Financing activities | | |
| Repayment of capital lease obligations | (708) | (676) |
| Proceeds from long-term debt | - | - |
| Repayment of long-term debt | (5,370) | (5,000) |
| Short-term borrowings, net | = | - |
| Proceeds from issuance of common shares on exercise of options | 680 | 584 |
| Distribution to noncontrolling interest | (3,828) | (1,792) |
| Net cash used by financing activities | \$ (9,226) | \$ (6,884) |
| Effect of exchange rate changes | (2,759) | (13,286) |
| Net increase (decrease) in cash and cash equivalents | (5,301) | 39,944 |
| Cash and cash equivalents at the beginning of the period | 279,306 | 184,050 |
| Cash and cash equivalents at the end of the period | \$ 271,246 | \$ 210,708 |
| Supplementary information | | |
| Cash paid during the period for interest | \$ 2,054 | \$ 839 |
| Cash paid during the period for income taxes | \$ 7,938 | \$ 13,428 |
| Property, plant and equipment acquired under capital lease obligation | \$ 394 | \$ 352 |

Reconciliation of Adjusted Non-GAAP Financial Measures to GAAP Measures

To supplement the consolidated financial statements presented in accordance with GAAP, this press release includes the following measures defined by the Securities and Exchange Commission as non-GAAP financial measures: non-GAAP adjusted income from operations, adjusted net income attributable to common shareholders of Genpact Limited, or adjusted net income, and diluted adjusted earnings per share attributable to common shareholders of Genpact Limited, or diluted adjusted earnings per share. These non-GAAP measures are not based on any comprehensive set of accounting rules or principles and should not be considered a substitute for or superior to, financial measures calculated in accordance with GAAP, and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures, the financial statements prepared in accordance with GAAP and the reconciliations of Genpact's GAAP financial statements to such non-GAAP measures should be carefully evaluated.

For its internal management reporting and budgeting purposes, Genpact's management uses financial statements that do not include share-based compensation expense (including fringe benefit tax thereon for Indian employees) and amortization of acquired intangibles at formation in 2004 for financial and operational decision-making, to evaluate period-to-period comparisons or for making comparisons of Genpact's operating results to that of its competitors. Moreover, because of varying available valuation methodologies, subjective assumptions and the variety of award types that companies can use when adopting FAS 123(R), Genpact's management believes that providing financial statements that do not include share-based compensation allows investors to make additional comparisons between Genpact's operating results to those of other companies. In addition, Genpact's management believes that providing non-GAAP financial measures that exclude amortization of acquired intangibles allows investors to make additional comparisons between Genpact's operating results to those of other companies. The Company also believes that it is unreasonably difficult to provide its financial outlook in accordance with GAAP for a number of reasons including, without limitation, the Company's inability to predict its future share-based compensation expense under FAS 123(R) and the amortization of intangibles associated with further acquisitions, if any.

Accordingly, Genpact believes that the presentation of non-GAAP adjusted income from operations and adjusted net income, when read in conjunction with the Company's reported results, can provide useful supplemental information to investors and management regarding financial and business trends relating to its financial condition and results of operations.

A limitation of using non-GAAP adjusted income from operations and adjusted net income versus income from operations and net income attributable to common shareholders of Genpact Limited calculated in accordance with GAAP is that non-GAAP adjusted income from operations and adjusted net income excludes costs, namely, share-based compensation, that are recurring. Share-based compensation has been and will continue to be a significant recurring expense in Genpact's business for the foreseeable future. Management compensates for this limitation by providing specific information regarding the GAAP amounts excluded from non-GAAP adjusted income from operations and adjusted net income and evaluating such non-GAAP financial measures with financial measures calculated in accordance with GAAP.

During the second quarter of 2008, Genpact has reclassified its foreign exchange gains or losses from a separate line item in order to more clearly reflect Genpact's costs, including the impact of its long-term foreign exchange hedging strategy. This reclassification affects income from operations

and consequently affects adjusted income from operations. This reclassification does not affect adjusted net income or adjusted earnings per share. Previous period information in the tables below is on a reclassified basis.

The following table shows the reconciliation of this adjusted financial measure from GAAP for the three months ended March 31, 2008 and 2009:

Reconciliation of Adjusted Income from Operations

(Unaudited)

(In thousands)

| | Quarter Ended March 31, | |
|---|-------------------------|-----------|
| | 2008 | 2009 |
| | | |
| Income from operations as per GAAP | \$ 17,322 | \$ 33,101 |
| Add: Amortization of acquired intangible assets resulting from Formation Accounting | 9,960 | 6,469 |
| Add: Share based compensation | 3,927 | 4,660 |
| Add: FBT impact on share based compensation recovered from employees | 100 | 70 |
| Add: Gain (loss) on interest rate swaps | (283) | - |
| Add: Other income | 435 | (18) |
| Less: Equity in loss of affiliate | (210) | (230) |
| Less: Net income of non controlling interest | (2,842) | (1,917) |
| Adjusted income from operations | \$ 28,409 | \$ 42,135 |

Reconciliation of Adjusted Net Income

(Unaudited)

(In thousands, except per share data)

| | Quarter Ended March 31, | |
|---|-----------------------------|-----------------------------|
| | 2008 | 2009 |
| Net income attributable to common shareholders of Genpact Limited as per GAAP | \$ 19,693 | \$ 29,959 |
| Add: Amortization of acquired intangible assets resulting from Formation Accounting Add: Share based compensation | 9,960 3,927 | 6,469 4,660 |
| Add: FBT impact on share based compensation recovered from employees | 100 | 70 |
| Less: Tax impact on amortization of acquired intangibles resulting from Formation Accounting | (1,824) | (1,346) |
| Less: Tax Impact on share based compensation | - | (1,586) |
| Adjusted net income Diluted adjusted earnings per share | \$ 31,856 \$ 0.15 | \$ 38,226 \$ 0.18 |

Source: Genpact Limited

Genpact Limited

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